

A3 TITLE: Delivery Time Frame		
PROJECT TEAM:	START DATE:	FINISH DATE:

I. PROBLEM / BACKGROUND
<ul style="list-style-type: none"> - Time frame is absolute - Inability to meet expected schedule - Misalignment of critical path and milestones - Not achieving the outcome of the project - Inconsistent action and unrealistic expectations - Impact on end user
II. CURRENT CONDITIONS
<ul style="list-style-type: none"> - Lack of information & trust in the relationship - Uncertainty on path & conditions - Wild west of delivery - Litigious environment – transfer of risk - Cost increase, inflated pricing, manipulated optics
III. PROJECT OBJECTIVE / GOAL
<ul style="list-style-type: none"> - Meet the goal on time - Fix the critical path - Budget - Programming & need
IV. ROOT CAUSE / ANALYSIS
<ul style="list-style-type: none"> - External (supply chain, capacity, just-in-time delivery challenges, geo-political instability, climate change, culture of dualistic thinking) - Internal (unreasonable promises/expectations, budget constraints, internal resources, engrained ideology, self protection ideologies, limited access to people due to restrictive oversight from management)

V. PROPOSED COUNTERMEASURES
<ul style="list-style-type: none"> - Admit what you cannot change & know the differences – collective understanding - Promote involvement & interaction across industry - Use construction & trust building methods – IPD or BIM as examples - Don't skip defining the goal - Holistic funding connected to long term cost – corporate funding input or input from other public partners
VI. IMPLEMENTATION STRATEGY
<ul style="list-style-type: none"> - Parallel outcomes - Exemplify excellence - Influence a culture shift
VII. CHECK / FOLLOW-UP